

Weber Area Dispatch 911 and Emergency Services District Governing Authority Board Meeting Minutes

November 28, 2018

Governing Board Members in Attendance: James Harvey, James Ebert, and Scott Jenkins

Administrative Control Board Members in Attendance: Michael Caldwell, Jim Truett, Robert Dandoy, and Leonard Call

Additional Attendees: Executive Director Tina Mathieu, District's Attorney Bryan Baron, Weber County Treasurer John Bond, Financial Analyst Fred Philpot and Administrative Assistant Kathy Stokes

Citizen Attendees: Howard Plum, Brett Baur, Eric South, Mark Meents, Kevin Burns, Roy E Douglass Jr., VerDene Stephens, Toby Mileski, Dyland Baur, Amber Snyder, Neil Schultz, Blaine Willardsen, Daniel Dyer, Deanna Jones, Rob Jones, Robert Turner, and Wallace Reynolds

1. Welcome - Chairman James Harvey: Opens the meeting at 6:00 p.m. Chairman Harvey introduces himself and the other Governing Authority Board members: Commissioner James Ebert and Commissioner Scott Jenkins. He also introduces the Administrative Control Board members in attendance: Mayor Mike Caldwell from Ogden City, Mayor Jim Truett from Huntsville City, Mayor Bob Dandoy from Roy City, and Mayor Leonard Call from Pleasant View City. Also in attendance are Fred Philpot our analyst, John Bond the Weber County Treasurer, Bryan Baron with the Weber County Attorney's Office, Tina Mathieu the Director of Weber Area Dispatch, and Kathy who is taking notes.
2. Public Hearing:
 - a. Motion to Adjourn public meeting and convene public hearing was made by James Ebert, a second by Scott Jenkins. Motion carried by unanimous vote of the Administrative Control Board members.
 - b. Chairman Harvey introduces the agenda items of the Public hearing:
 - i. the intent to increase property taxes; and
 - ii. Weber Area Dispatch 911 & Emergency Services District 2019 Budget; and
 - iii. Local Building Authority of Weber Area Dispatch 911 & Emergency Services District 2019 Budget

Fred Philpot is introduced to present a summary of the findings of the analysis done by his company and the outcome as evaluated. Three main objectives were focused on for financial sustainability: Prioritization, Efficiency, and Revenue generation. Some of the

things that the District has been working on in prioritization was eliminating certain contracts. With regards to efficiency – the District purchased software updates which cost about \$4 Million. But in that process they were able to negotiate savings in the annual maintenance expense saving the District about \$130,000 per year. The challenge with this is the upfront cost, which used \$4 Million cash on hand for the software update. In regards to efficiency there are improved operations measures, the software update (First In technology) updated, staffing software updated helping with quality control. Other savings of about \$60,000 include subscription eliminations. Other revenues outside of taxes were reviewed. One was Tow Dispatch fees generating about \$100,000 within the pro forma. Tina has also renegotiated and updated contracts with other entities to include inflationary variables.

As Analysts we take the next step to look at the pro forma or budget over time to find out if there is a funding gap. One measurement is the revenue and inflationary increases, increased staffing costs, level of service pressure changes. Going back to 2007, looking at the tax per household and average home value which we received from Weber County, at the proposed tax rate the average growth of tax rate is about 1.7%. When you look at long term inflation is 3 to 3.5%. There is a funding gap there. We have made a forecast relative to the expenditures, and debt service, capital improvement needs and revenues to project the funding needed. We were sure to include new growth in the property tax revenue. We determined there was a funding gap, which would require using the fund balance. Over time the cash balance goes into a negative category triggering the need for a property tax increase.

Our proposal is a 9% tax increase in the fiscal year 2019. That helps maintain the level of service target. Not only is this important to ensure calls are answered in a certain amount of time, there is also funding that is tied to the level of service at 95% response time. If the level of service decreases it affects the revenue.

The purpose of this tax increase is to maintain the level of service we currently have in the future as call volumes increase ensuring we have enough FTEs and the salaries to maintain that. We are also looking at ensuring that we can reduce future borrowing costs including associated interest costs, managing inflation pressures, and future capital needs.

What that looks like to the tax payer on an annual and monthly basis is 9% is about \$3. 8 on an average home value (\$255,000) annually, monthly would be about \$0.26.

Chairman Havey introduces the Chairman of the Administrative Control Board, Mayor Mike Caldwell, to explain how the District is governed: The Board and District have been studying this information for a while. Currently the District receives an average of 1,100 calls per day, and we haven't had one of these hearings for 13 years. To give a little history – The consolidated dispatch was created and voted on by the voters in 2005 with a maximum tax range of .000387, currently we are asking for a levy of .000256, which is well below what the voters imagined when we created this center. We have not had a single Truth in Taxation hearing in those 13 years. The Revenue Neutral Policy of the Utah Tax Commission requires that if there is an increase due to inflation, capital projects, or anything requiring additional revenue or operations one of these kinds of hearings is

required. Regardless of whether your property value increases or decreases we have a revenue neutral policy with the tax commission. So if your property value increases you do not pay more, the revenue stays level through the entire process. Taxes may actually decrease. The District's revenues stay absolutely neutral which is one of the challenges that we have had.

We asked you to consider a 9% tax increase which is about \$0.26 per month on the average home price of \$255,000 in Weber County. It is important to note that in 2005 Weber County had approximately 213,660 residents and Morgan had 7,750. In the last full year, 2017, Weber County grew to 251,800 residents and Morgan had 11,800. That's an increase of 16.5% for Weber County and 43.5% for Morgan. All of this considered, we have two choices that we are presenting tonight. We can try to keep up with inflation, population growth, and increased call volumes by making small and incremental changes to how we charge for those services; or we can reduce services. Reducing service would mean that the 1,100 people that call in per day, having one of the worst day of their lives, would not get the service they need in a time of crisis. We currently have outstanding people here handling these calls.

The Board's recommendation to you, as the Board of Governors, is to look at this 9% and continually watch this. That's why we brought in the outside agency to look at the financial models look like going forward, and we want to continue to have these conversations to ensure that we are doing what we can to serve those 1,100 people that are in crisis every day that call 911 and say, "Hey, we need some help. We need some direction." It is an important service. It's almost insurance in a lot of regards. Mayor Caldwell indicates that he speaks collectively as a Board, and a resident of Weber County, I'm happy to invest that every single month and every year to make sure that service is available.

Chairman Harvey introduces Executive Director Tina Mathieu to explain the current level of service: We currently meet or exceed the State Standards of 95% of our calls are answered within 15 second, and that is tied to State Grant funding. We also have other standards the State has recently publish which are: not more than 5% of our calls can be transferred to another 911 center, which we are well under that at around 1%; we meet the training and certification standards.

Executive Director Tina Mathieu presents the Local Building Authority of Weber Area Dispatch 911 & Emergency Services District 2019 Budget summary which includes a request for \$389,568. Of that our expenditures include a \$2,000 payment to Zion's Bank to manage our bond, and an annual bond payment for the building expansion of \$387,568. That money comes out of the District funds to the Local Building Authority who makes the payments.

Executive Director Tina Mathieu also presents Weber Area Dispatch 911 & Emergency Services District 2019 Operating Budget as follows:

Summary Revenue Sources

Property Tax Assessment: \$3,716,000

Vehicle Registration Fees: \$266,000

Delinquent Taxes: \$97,000
Dispatch Fees: \$732,952 (Which includes fee charged to agencies outside of Weber County, and about \$100,000 in dispatch fees)
911 Telephone Tax (Landline/Cell/Prepaid): \$2,381,721
Other Fees (NAP): \$8,880
Miscellaneous Revenue: \$1,800
EMS Grant (per Capita): \$4,278
Health and Wellness Loan Program: \$15,000
RDA Expiration: \$8,116
Potential Tax Increase - 9%: \$339,841
Total Revenue: \$7,571,288

Summary of Expenditures

Salaries and Benefits: \$5,998,592
Subscriptions: \$2,463
Publications: \$1,600
Training and Travel: \$45,710
Business Expenses: \$16,400
Office Expenses and Supplies: \$44,352
Promotions: \$3,500
Equipment Maintenance: \$184,750
Building Expense: \$453,598
Telephone: \$294,500
Line Charges: \$9,150
Service Fees: \$10,700
Employee Loan Program: \$15,000
Contracted Services: \$243,931
Special Services: \$10,000
Software: \$27,577
Controlled Assets: \$38,050
Total Expenditures: \$7,399,873

No questions at this time.

The meeting is open for questions and comments from the attending public. Please state your name and the city you live in.

Mark Meents of Pleasant View City: He is not opposed to the tax increase. His question is why is the tax based on the value of the home/property and not just a flat rate charge across the board for 911 services? His request is to make it fair to everyone, not based on the value of their home/property.

Commissioner Jenkins responds: When the legislation was passed it was based on the value of the home, and it was voted on at the time. If it was not done as a flat tax, then we may need to look at the number of people in the home, and their ages. Who would use the 911 service more? But for now we have to do it the way the legislation was set up and passed.

Toby Mileski of Pleasant View City: Is in favor of this tax increase. He was in favor of it two years ago. He is dismayed that it cost the tax payers over \$30,000 to send out the mailers. This was needed and has been needed. Commends Tina for the great job she has done. He agreed with Mr. Meents about how the tax is calculated, but realizes it will not change without changing legislation.

Eric South lives in unincorporated Weber County: Has a question on the budget. There is a \$33,000 increase in one area, which is 391%. Why? He opposes the tax increase. Taxes increased 20% a year ago. Why is the revenue not increasing through the years? If the taxes are increasing why is the revenue not increasing? Does not think the numbers given are accurate.

Fred Philpot responds: This is Revenue Neutrality. The only new growth in taxation is new growth, not in appreciation in property or fluctuations in home values. The only new revenue an entity will receive in taxes is new growth and there were problems in even that equation in the past with regards to centrally assessed property vs. real property vs. personal property where you could actually have new growth but it was eroded by centrally assessed property. You would remain revenue neutral (have a flat revenue) even though home prices are accelerating at the rate your saying doesn't reflect the revenue is irrelevant to the revenue because we can only collect a certain amount of revenue every year based upon keeping revenue neutral. This is based upon the certified tax rate. You are incrementally increasing based on new growth which is different than property appreciation or depreciation. Those are separate variables in the tax calculation.

Executive Director Tina Mathieu also responds: Regarding the increase of the office expenses. This is if we need to do mailers as we did this year for next year to show that it has been budgeted for, which includes the printing costs also. If you look at the 2018 Approved vs. the 2018 Estimate you can see that that account was overspent by \$32,000. This is because at this time last year we did not realize we would do a tax hearing. And that cost is about \$32,000 for the postage and the printing.

Daniel Dyer of South Ogden: Is not necessarily against this particular increase, but from the perspective of a single family home owner in Weber County property taxes have increased. He is here to be a voice and try to understand why his taxes are going up. Definitely wants emergency services available when he needs them, but just wants to know why taxes are going up.

Chairman Harvey responds: When you review your tax notices from Weber County there are many items listed on your notice. Such as the General Fund, 911 Services, Mosquito Embankment, Weber School District, Water District, Fire District all listed individually. Please know that the only thing we control is the General Fund and the Library Fund that was voted on. He asks John Bond to respond to this.

Weber County Treasurer John Bond: Different areas in the county may have different items on their notices. There is a lot of information there. The problems that the tax payer has is they get all this information then realize they need to go to 7 or 8 meetings so their voice can be heard. That is a challenge. You come to this meeting and learn about

the budget and go to other meetings to learn more. One of our employees went to a School District meeting and at the end of the night it was decided to put a hold on the tax increase. He went to a meeting recently and was there for 2 to 3 hours to see what they were doing. At the end of the conversations the City Council/Mayor of West Heaven decided to put a hold on the tax increase even though they had not had an increase for some time. His advice is to go to the meetings, be prepared, and ask good questions. Also, appeal your value if you feel the value of your house is wrong. Go to all the different entities taxing you and get involved. Call board members on the phone and let them know your concerns.

Brett Baur of Ogden City: He is here because of the "towing tax". Wondering why he is being "taxed" \$15 per call. Why is he getting double taxed land everybody else isn't? This concerns all towing businesses. He pays \$17 per tow call that he is not allowed to get reimbursed for from his customers.

Executive Director Tina Mathieu responds: For over 30 years there was a private company dispatching the tow companies in Weber County. This changed and a different third party company from Massachusetts was used to dispatch tow companies. This caused delays for both the tow companies and the officers, there were a lot of issues. The Board determined that we could take on the tow dispatch, but there would need to be a cost to the tow companies. When we were set up as a Special Services District and the citizens voted for us to collect property tax was to provide 911 and public safety dispatching services. Tow truck dispatching is not public safety dispatching or included in that. That revenue cannot be used to dispatch for a private company, giving them business. The other thing is our 911 telephone fees the State collects for us, by statute, has a very limited purpose in which we can spend those 911 fees, which does not include utilizing our dispatchers to dispatch tow companies and give them business. She is aware that they are working on a statewide level for the tow companies to be able to add the dispatch cost into their fee schedule so they can recoup the \$17 cost from their customer.

Brett Baur: Asks why the tow companies, who are called by the police, are not a public service?

Executive Director Tina Mathieu responds: By statute tow companies are not defined as public safety. She recently attend a Tow Advisory Board meeting that was attended by the Governor was told that by statute Commissioner Anderson, of the Department of Public Safety has not outlined a tow truck company as a public safety entity. Do you help officers, she is not saying tow companies are not important, but we are limited in how we can utilize our funds from property taxes.

Brett Baur: Asks if dispatch was already making the calls before, when the other company was handling it, weren't you making the same amount of calls.

Mayor Mike Caldwell responds: It was a Board decision to charge for this because of the administrative effort that goes into managing the list and making the calls. Yes, we should be compensated for handling that.

Brett Baur: Indicates Weber County is the only county in Utah that charges for tow dispatch. He is also wondering if the Board reviewed the costs after a year of service to see if the tow companies should continue to be charged.

Mayor Mike Caldwell responds: Yes, the Board has continued to review this issue. Tina has explained this well. We will continue to evaluate it. Our goal was to cover the cost, and we feel like we are doing this.

Chairman Harvey requests Mayor Caldwell and the Board continue to follow up on this issue throughout the year. Also follow up with the tow companies.

Executive Director Tina Mathieu adds that she will follow up with the tow companies with an e-mail letting them know that the tow dispatch fees will not increase in 2019. She will send this e-mail out tomorrow.

Blain Willardson of West Haven: Would like to say that Weber Dispatch does a great job. His question is if the tow companies are the only people that are charged a dispatch fees?

Executive Director Tina Mathieu responds: No, we also charge the Board Up companies \$17 a call. The fire companies will also start a list for HazMat callouts. We charge all of our Private Companies.

Blain Willardson continues: Using the numbers given, it appears that the tow companies added about 2% to your budget. It also appears we are only about 1.25% of the calls.

Executive Director Tina Mathieu responds: We are receiving approximately \$100,000 from tow fees. We don't look at the percentage of calls, we look more at what percentage of time is spent on the calls.

Blain Willardson adds one more thing: He just wants to point out that they are paying that, and property taxes, and our business licenses. It seems like we are being taxed, and taxed every time we turn around.

Robert Jones of Ogden: Feels dispatch is doing great. His issue is with taxes. He pays home taxes, and business taxes. His business license just went from \$296 to \$1,415 and they say this is paying for the police, which means he is going to have to come up with over \$10,000 for business licenses when he can go to Plain City for \$60. His home is being charged, his businesses, his property. What he would like is to put this \$17 fee in with this increase as opposed to them paying it. He pays between \$1,500 and \$1,600 per month for these fees. Another thing is they are required to carry 5 gallons of floor dry on their truck. Recently an employee who was in an accident in Ogden received a bill from the Fire Department of \$255 to put the floor dry out, yet the tow companies are not allowed to. Why are they paying so much with all of the taxes and everything? He would like to see towing dispatch give the tow companies a break because they are paying from every avenue.

Commissioner James Ebert asks: If there are allowable costs that can be passed on to the consumer above and beyond the maximum.

Blaine Willardson answers: The price is limited by the legislature. Currently it is at \$156 per hour.

Neil Schultz of Hooper: He is on the Governor's appointed Tow Advisory Board, he is the spokesperson for the State of Utah and also the President for 13 years of the Ogden Weber Tow Association. Just wants to say that the best thing that has happened in a long time is turning this over to Tina and the Weber Dispatch. The officers have seen a 4 to 5 minute better response time. All the cities are happier, the towers are happier it is a great event. As Brett indicated you as a Board have committed to look at rolling this in and doing away with this fee last year. He is against raising taxes as much as the next guy. To summarize, in order to submit to being on rotation they pay an application fee to Ogden City - tax #1, they have to pay their business license (which increased 5 times for Mr. Jones) - tax #2, specific to police generated calls. Most are residents of Weber County or own property in Weber County - tax #3. We have a \$17 fee per call that they cannot get reimbursed for, or the materials they use but the crash victims get bill for it from Weber County - tax #4. He is requesting that the \$17 fee be rolled into this. It appears it is easily incorporable into the maximum rate. He would appreciate their taxes being reduced to 3 times instead of 4 times. It amounts to almost \$2,500 per Tow Company every year. He will take this to the legislature if he has to. It puts Weber County in the position of becoming the most expensive tow county in the State of Utah, because it is the only county in Utah to charge a dispatch fee. Tooele County used to, Davis County has considered it, Salt Lake County has considered it. We don't want to perpetuate that. Tow companies do not like adding additional fees, but we are left no choice. Other states do not follow this format.

Commissioner Scott Jenkins responds: He is very sympathetic to businesses, he is a business owner. But, should all the tax payers in the county pay for your tow if you got in an accident. He does not know why other counties do not charge, but is also representing the tax payer.

Commissioner James Ebert comments: In response to Mark's comment about a flat fee or a user fee. It seems to him it would be better handled at the legislative level possibly as a user fee for a specific service. We believe it is outside the revenue or tax rate source. Also, additional fees should be added such as floor dry. From our perspective we would support you 100% in petitioning the legislators to give an allowable cost to pass along as a service fee to those who need to use those services.

Neil Schultz indicates he appreciates the endorsement from the Governing Board and will use them. The Tow Association commits to keeping in contact with the Governing Board this year.

Wallace Reynolds of Washington Terrace: Getting back to the value of the property to determine the cost of the fees collected like the dispatch fees. Although this is a very small amount all the taxes seem to add up. An example is the Sewer District is on a piece

of property that doesn't even have access to sewer drainage. What is it that the dispatch has to do with the value of the property? It should be a flat rate.

Kevin Burns of North Ogden: He has had experience on both sides of 911. Loves them, supports them 110% and wants to make sure they are taken care of. Tow companies are not legislatively public safety but when you are waiting for one, it is huge. As for fees expenses business and everyone should appreciate that the police officers are doing police work and not waiting for a tow company. It is important to have all these services. In view the information given the tax increase would generate \$339,000 roughly with expenses. With the anticipated revenue sources at \$7.5 Million with expenses of \$7.3 Million. The difference is about \$171,000 extra money. What are the plans for that?

Executive Director Tina Mathieu responds: As reference earlier there was a software purchased 2 ½ years ago that the police, fire, jail, and dispatch use. At the time money was saved and allocated to spend on this building and other capital projects. When the need for this software came the Board decided to pay cash for it and prepay the software maintenance for 10 years, which ultimately saved \$3 Million with the current company which was failing us. The Board chose to spend all the money on hand. The Fund Balance as we started 2018 was about \$800,000. To be able to anticipate and plan for future capital projects that \$171,000 will go into the fund balance to be used and allocated for future capital projects.

Commissioner Scott Jenkins adds: It should be noted that property taxes come in at the end of the year. The Fund balance is necessary to go through the year. Right now we can't make it through the year, so we borrow money from the County. We pay about \$60,000 per year in interest. Building the fund balance will eliminate the need to pay the interest.

Mayor Mike Caldwell adds: He has been through a hand full of Truth in Taxation hearings. The Board decided it is not a good idea to wait 13 years, as has happened here, to do this. It was originally recommended to the Board to do a tax increase of 30%, but the Board decided to make a reasonable request now instead of putting it off another 7 years until we are 20 years down the road before we address inflation and everything else because of the revenue neutrality. The Board then recommend a lower increase and visit it every 3 years study it. When Peter Corroon left Salt Lake County he recommended 128% property tax increase because nobody was willing to have a conversation before that. He applauds the Governing Board who are willing to have this conversation. And as a Board we would like to have these conversations regularly, it is a difficult thing to do, but to have regular conversations so we are not looking at a 50% or 80% increase. That was the goal of our Board.

Chairman Harvey also comments: Directing his comments to Mr. South. Last night the Commission held a budget meeting. He respects the fact that Mr. South brought up that the tax increase that came was actually voted on in 2016, to be enacted in 2017. Wants everyone to know that this particular Commission does not like taxes. His personal portfolio is in property, so property taxes affect him personally very much. They would have like to given a tax decrease or refund this year. But because of the situation in the

county, there were funds in the county that are unsustainable that would have caused another tax increase if they didn't right that wrong. Funds like the Health Department that was borrowed against twice, nearly \$1 Million, also the Paramedic Fund "hundreds of thousands of dollars." They had to be made whole so they were sustainable in the future. We will save millions and millions of dollars looking forward by doing this. This is what was considered tonight. They had two options to consider here. First was to fall below the national average by reducing services to our citizens, or we could add to the average price of the home X amount of dollars.

He was intrigued by the concept of flat rate. But those things are set forth by the State. We do not have the authority to do what many have suggested we do tonight. By law we cannot do that. This commission will follow the law. But these types of meetings help us address the issues that were discussed tonight. It won't happen tonight. But with this body coming in and the contacts with the legislature you can know that it will be approached. This has been valuable. He is very grateful that he is now working with men of courage that will take the bull by the horn and not kick the can down the road again, so that this is put off, costing hundreds if not millions of dollars down the road causing 5 or 6 times the tax increases. They are committed to right the wrongs that they have identified and that competent staff have identified for them. We have a group now especially of local leaders, Mayors of each city who are more united and have more of a collaborative effort with the County than we have had in decades. He can speak of that not as a politician but someone who has been closely associated with the county for 25 years. He loves what we are doing and the direction we are heading. And he hates tax even if it's 26 cents. We are making good decisions. In last night's meeting the Weber County Comptroller said that because of the direction that this body courageously took this last year in our budget, he does not see a tax increase coming for the next 5 years minimum.

As people we are all the same, except they have put their names out and "dig into it." He loves what he does because he is making a difference. And he is sorry that this can has been kicked down the road. Of this \$330,000 that will be added to the budget this year the cost to notify the public (by law) was over 10% of it. This is not fun, but we will do what we need to do to be responsible?

Kevin Burns of North Ogden: It is frustrating that there was \$34,000 to notify the public of this tax increase and there are only this few amount of turn out to the meeting. The level of involvement from the public is frustrating. Thank you for all you do.

Commissioner Scott Jenkins adds: As former Mayor Mileski was leaving he indicated that the \$34,000 was an extra cost because the post cards were sent out late. Commissioner Jenkins' response was that first they agonized greatly before deciding to do this, and second from the County's point of view they had nothing to mail it with. So this was not an additional cost, it was directly associated with this and nothing else. He wants to make sure that is understood.

Roy Douglas of West Haven: Recently moved here from Southern California and the property values here are less, however his property taxes have increased about \$80,000 in the two years. He is being taxed on this. He is a senior with limited income. He

understands the reason for the tax increase, but is concerned that with his limited income he will not be able to on it much more.

- c. Motion to adjourn public hearing and reconvene public meeting was made by James Ebert, a second by Scott Jenkins. Motion carried by unanimous vote.
3. A Resolution of the Weber Area Dispatch 911 & Emergency Services District Adopting the property tax increase. Commissioner James Harvey asks for comments before continuing.

Commissioner Scott Jenkins comments: When he ran for this position, he ran on no new taxes. These aren't new, but they are an increase. He also said that if we have to raise taxes it should be in small as possible and incremental so that it can be done on a consistent basis and not have large increases. He views this as exactly that. It is larger than he would have liked, but with the cost to mail everything out this is where they could get as a group. It should have been done a few years ago, but it wasn't, and he wasn't here a few years ago.

Commissioner James Ebert comments: The State pushes that we have about a 23% Fund Balance (3 months of operating capitol). We are sitting at 11%. Because of this and the way the dollars roll in to the 911 District, we don't have enough money from a District perspective to provide service. We have to then borrow. When we looked at our financial modeling no private entity is going to give us any money. So, several years ago we started going through the County, through Mr. Bond. Mr. Bond has been lending the District \$3.5 Million a year to the District so they can provide the services. Mr. Bond looked at the Fund balance this year, the revenues coming in and the operating capital and realized that the revenues weren't enough. He decided that he wasn't going to lend the District any more money because it is a bad investment and he has a responsibility to the County, he could not continue to lend money to a business that is losing more money than it is bringing in. So, to comment that this is all political is not true on several different levels but the most basic level is that Mr. Bond came to us and informed us that he will no longer do this as the Treasurer and it needs to go to the Administrative Control Board, that is what really started this process. The second issue is that this is a heavily staff intensive product. When 85% of the service that is being rendered to you comes in the cost of staff, and we have had this debate for 3.5 years of how to keep the very best people, we are below the market on keeping people, but it is the work environment that keeps them here. There isn't any fat in this budget. He can tell that very strongly because there hasn't been a tax increase for this budget for 13 years. They are very far below the maximum tax rate. It is with much consternation that in the last several years we have come to this conclusion, finally. That we go in this direction if this is to continue to be a County entity that is providing services at the level it needs to provide, we have got to make a change in the revenue. He apologizes to the tow guys running business, but they looked in every "nook and cranny" to find revenue. They went up to Morgan and had a "cat fight" there to get them to pay what we thought was their fair share. They finally opted to pay that. We have looked in other areas but determined if they looked in those areas we would probably have lost revenue. If we don't do this, in his opinion, our services will fall

below acceptable levels and be in danger of losing more money in State and Federal assistance than we would in moving forward with the tax increase. He understands no one wants to pay more, but if you are running a business and it is upside down you have to do something. And this business is upside down. Why? Some people have made some comments they don't understand. A few years ago it was determined that the software was outdated and could not accommodate the jail, fire, and records people. Also, the facility was about 3 times too small. So the fund balance was used to buy the records management CAD system, pay upfront for the maintenance at a cost of \$3 Million, and build a new building. When we built this new building this was the best cost because Ogden City gave us the land. This building will be here for the next 25 to 30 years easily. But the fund balance was used, and put us in this position with our Treasurer. In the position where we had to make adjustments. This is the history of this matter. We don't see another option.

Mayor Leonard Call: He would like to point out the maximum tax Levey of 0.000389 is the Levey that was voted on by the tax payers when we established this District. We are well below that maximum. He has been on this board the entire time and they have tried to keep it as far below this and as lean as possible. When we refer to the Levey this is what the tax payers voted as acceptable.

A motion to approve a Resolution of the Weber Area Dispatch 911 & Emergency Services District adopting the property tax increase as presented was made by Scott Jenkins, a second by James Ebert. Motion carried by called the vote as follows:

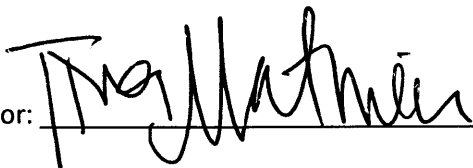
James Ebert: Aye
Scott Jenkins: Aye
James Harvey: Aye

4. A motion to approve of minutes from Weber Area Dispatch 911 and Emergency Services District Governing Authority Board meeting on October 2, 2018 was make by Scott Jenkins, a second by James Ebert. Motion carried.
5. Next meeting has yet to be determined.

A motion to adjourn the Weber Area Dispatch 911 and Emergency Services District Governing Authority Board Meeting was made by James Ebert, a second by Scott Jenkins. Meeting adjourned.

Respectfully submitted by Kathy Stokes.

Director: _____



Date: _____

